



Galway County Development Board - Priority Actions 2009-2012

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Galway County Development Board

Priority Actions 2009-2012

Introduction

This report collates the priority strategies and associated actions identified by the County Development Board (CDB) and its related sub-groups to reflect key collaborative actions it wishes to drive forward to address economic, social and cultural development in the County.

All actions are collaborative and are not meant to reflect the full operational plans of each organisation but, are focused on areas that demand the collective time, input and resources of more than one agency, organisation or sector to deliver more effectively.

Changing economic and subsequent social circumstances in 2009, demand increased collaboration and partnership in order to pool ideas on how best to respond to new demands and to ensure the effective targeting of limited resources.

Galway County Development Board

Galway County Development Board is a partnership of the key decision-makers and leaders from the Local Government Sectors (County and Town Councils); Local Development Organisations; State Economic, Education and Health Agencies and representatives from Community, Business, Trade Unions and Farming Sectors. Members of the Board have a specific interest, remit and responsibility for public service provision in County Galway.

The CDB structure provides a framework to agree a common agenda on how public sector resources, which can be accessed for County Galway can, in partnership with community and business sectors, be invested to address agreed social, economic and cultural needs.

The CDB is unique in that, it is not an additional organisation but, is a partnership of existing service providers. Existing Agencies act as Lead Partners and establish Project Teams as required to share expertise and resources to deliver on Actions.

Format of Report

Section 1: Priority Strategy - Summary

This section lists Priority Strategies with the proposed actions that will be implemented to achieve the Priority Strategies.

Section 2 - Detailed Action Programme

The proposed actions are those agreed by the partners of the CDB at their March 3rd meeting 2009.

The approach adopted by the Board is Prioritisation by Commitment. This means that the only actions included are those which the different partners have agreed to be involved in and an action leader has been identified. Other actions are listed but no lead partner has yet been identified.

The Actions have been revised and updated based on consultation with CDB sub-group members and one to one agency meetings held in the first quarter of 2009.

Section 3 Implementation Structure

The CDB has an overall monitoring role and provides guidance and direction on key priorities. Thematic Sub-groups take a more focused role on specific areas to guide and direct and monitor actions. E.g.: Economic, Tourism, Social Inclusion.

Strategic Actions have Lead Partners and Partners who convene Project Teams to develop and deliver specific actions. Actions are delivered using Project Team approach comprised of nominated staff of volunteers of the main stakeholders. Roles are outlined in Section 4.

Section 4 Work Programme

CDB Schedule 2009

- Lead Partners will convene Project Teams as required and detail Terms of Reference, Action Plan Schedule; Resources by end of September 2009.
- CDB will meet in October and December 2009 to review progress and focus on resource availability.

Section 1: Priority Strategy Summary

Galway County Development Board Priority Programme of Actions 2009-2012

The 2009-2012 Programme of Galway County Development Board has the following 5 Strategic Priorities;

- Implementation of Nationally Determined/Supported Initiatives.
- Upgrade Physical and Technological Infrastructure to improve the connectivity of County Galway both internally and externally to the highest international standards.
- Stimulate sustainable economic development activity supporting and encouraging a culture of Entrepreneurism in County Galway.
- Harness indigenous resources to provide opportunities for sustainable economic activity in County Galway.
- Further develop integrated community services to improve the range of supports to all citizens of County Galway.

A list of actions have been identified that will be implemented collectively by the members of the County Development Board to achieve these strategic priorities.

Strategic Priority	Upgrade Physical and Technological Infrastructure to improve the connectivity of County Galway both internally and externally to the highest international standards
G1	Progress the development of a Passenger Terminal at Rossaveal Harbour to service Islander and Visitor needs.
G2	Continue to promote the potential of Broadband for the Commercial Sector.
G3	Complete construction of the M6 Progress construction of the M18 and M17 Progress construction of the Galway City Outer By-pass and R336
G4	Design and implementation of Community Bus Shelter Scheme in County Galway.
G5	Maximise the level of services on Quality Bus Corridors
G6	Facilitate an interagency partnership to encourage modal shift to sustainable modes of transport (including public transport) and avail of European Mobility Week to pilot and highlight best practice.
G7	Provide suitable pontoons to facilitate ferry traffic from Ros a Mhíl; completion of Kilonan pier and development of Inis Oírr pier.
G8	Complete the airstrip in Cleggan, build a terminal on Inisbofin and Cleggan.
G9	Promote Integration of Regional Strategic and CDBs to leverage increased resources for West Region
G43	Complete Water Services Investment Programme (WSIP) for County Galway to required EU and EPA standards.
NL	Support development of Commuter Rail Stations including Associated services to provide transportation hubs.
NL	Coordinate / Integrate Rural Transport Programme Services

Strategic Priority	Stimulate sustainable economic development activity supporting and encouraging a culture of Entrepreneurism in County Galway
G10	Deliver Information briefings throughout County Galway to encourage people to Start their own business
G11	Establish a County Economic Forum
G12	Support the development of Community Owned Enterprise Incubator facilities
G13	Develop new enterprise and employment opportunities in the Gaeltacht and Islands through co-operation between Economic Support agencies
NL	Establish a working group to examine mechanisms to up-skill Farmers and Fishermen








Strategic Priority	Harness indigenous resources to provide opportunities for sustainable economic activity in County Galway
G14	Prepare and implement a strategy for development of the renewables sector in County Galway.
G15	Progress the development of the local craft and food sectors in County Galway
G16	Promote innovation and facilitate networks to examine best practice in farming and business practices for farming families.
G17	Develop local supply and demand chains for forest thinnings as a raw material for wood products and as a bio-mass fuel.
G18	Deliver targeted training to up-skill and provide new employment opportunities for Forest Growers, Harvesters; 'Heat Entrepreneurs; Installation and Maintenance Teams.
G19	Progress the development of Outdoor and Adventure Events & Trails to establish the region as the Outdoor & Adventure Capital.



G20	Develop Eco-Tourism Projects that sustain the Bio-Diversity of East Galway and promote it as part of National Lakeland Region.
G21	Position Galway as leading and unique Irish Language and Cultural Destination and renew the linkage to 'Yeats' in the County.
G22	Sustain Tourism Business by increased Business Enterprise Programmes and Tourism Networks
G23	Implement Connemara and Islands Promotions to build on International Brand status and increase business to rural operators.
NL	Develop Coole Park as a Cultural Education Centre






Strategic Priority	Further develop integrated community services to improve the range of supports to all citizens of County Galway
G24	Facilitate the development rural orientated model of school of music
G25	Agree a mechanism for co-ordinating the delivery of community training and education services
G26	Increase self reliance of communities by improved access to information
G27	Develop the Community Alert Network
G28	Deliver Recreation and Amenity Strategy and Implementation Plan for the County.
G29	Commission and develop a County Galway Integration and Diversity Strategy
G30	Provide a Guide to services for older people in County Galway/Establish a Forum for older people
G31	Provide a Guide to disability services in County Galway/Establish a Forum for People with Disabilities
G32	Increase co-ordination of Youth Service Provision in County Galway
G33	Deliver new Heritage Strategy for County Galway
G34	Have a range of support services available for the Gaeltacht communities in their own language including family support services, youth services, supports for arts.
G35	Satisfy the curriculum needs of small second level schools on the islands and the Gaeltacht.
G36	Establish a forum to develop activities to try put an end to depopulation in isolated Gaeltacht areas and on the islands.
G37	Improve primary health care services on the off shore islands
G38	Build Ionad an Phiarsaigh in Ros Muc
NL	Establish a working group to examine mechanisms to up-skill Farmers and Fishermen
NL	Target gaps in service provision by profiling and mapping current CDB members services delivered throughout the community
NL	Explore opportunities for Job creation in the personal services sector

Strategic Priority	Implementation Nationally Determined/Supported Initiatives
G39	Establish and operate a Joint Policing Committee for County Galway
G40	Implementation of Local Sports Partnership Plan 2008-2011 and Re-enforce the link between physical activity and healthy living in all communities.
G41	Renew the Traveller Inter-agency group and agree a strategic plan for County Galway
G42	Support the Implementation of the RAPID Action Plan in Tuam and Ballinasloe and maximum inter-agency and community involvement

















Section 2 Proofing Matrix












Strategic Priority	Upgrade Physical and Technological Infrastructure to improve the connectivity of County Galway both internally and externally to the highest international standards	Conformity with Towards 2016 Policy	Public Service Integration	Building Irelands SMART Economy	Identified Resources in NDP 2007-2013
G1	Progress the development of a Passenger Terminal at Rossaveal Harbour to service Islander and Visitor needs.	Section 23: Tourism		Action Area 2 Section 2.6 Action Area 4 Section 4.1	Gaeltacht sub-programme Clar sub-programme Fisheries and Coastal Communities Programme
G2	Continue to promote the potential of Broadband for the Commercial Sector.	Section 16: Telecommunications		Action Area 4 Section 4.2	Communications and Broadband Programme
G3	Complete construction of the M6 Progress construction of the M18 and M17 Progress construction of the Galway City Outer By-pass and R336	Section 11: Transport 21		Action Area 4 Section 4.1	Roads sub-programme
G4	Design and implementation of Community Bus Shelter Scheme in County Galway.	Section 11: Transport 21		Action Area 4 Section 4.3	Public Transport sub-programme
G5	Maximise the level of services on Quality Bus Corridors	Section 11: Transport 21		Action Area 3 Section 3.2	Public Transport sub-programme
G6	Facilitate an interagency partnership to encourage modal shift to sustainable modes of transport (including public transport) and avail of European Mobility Week to pilot and highlight best practice.	Section 11: Transport 21		Action Area 3 Section 3.2	Public Transport sub-programme
G7	Provide suitable pontoons to facilitate ferry traffic from Ros a Mhíl; completion of Kilonan pier and development of Inis Oírr pier.	Section 23: Tourism		Action Area 2 Section 2.6 Action Area 4 Section 4.1	Gaeltacht and Islands Development Programme Clar sub-programme Fisheries and Coastal Communities Programme
G8	Complete the airstrip in Cleggan, build a terminal on Inisbofin and Cleggan.	Section 23: Tourism		Action Area 4 Section 4.3	Clar sub-programme Islands sub-programme
G9	Promote Integration of Regional Strategic and CDBs to leverage increased resources for West Region	Implementation Section Page 76		Action Area 5 Section 5.2	No Capital resources required
G43	Improve drinking water quality in line with EU drinking water standards. Maximise effectiveness of capital investment in water supplies through water conservation measures. Progress Water services schemes in line with approvals received from Department of	Section 9: Infrastructure and Planning		Action Are 4 Section 4.1	Environmental Services Programme








	environment. Comply with the license application requirements of the Urban Wastewater Discharge (Authorisation) Regulations				
NL	Support development of Commuter Rail Stations including Associated services to provide transportation hubs.	Section 11: Transport 21		Action Area 4 Section 4.1	Public Transport sub-programme
NL	Coordinate / Integrate Rural Transport Programme Services	Section 11: Transport 21		Action Area 3 Section 3.2	Public Transport sub-programme







Strategic Priority	Stimulate sustainable economic development activity supporting and encouraging a culture of Entrepreneurism in County Galway	Conformity with Towards 2016 Policy	Public Service Integration	Building Irelands SMART Economy	Identified Resources in NDP 2007-2013
G10	Deliver Information briefings throughout County Galway to encourage people to Start their own business	Section 2: Enterprise, Innovation and Productivity		Action Area 2 Section 2.5	Indigenous Enterprise sub-programme
G11	Establish a County Economic Forum	Section 2: Enterprise, Innovation and Productivity		Action Area 2 Section 2.5	No Capital resources required
G12	Support the development of Community Owned Enterprise Incubator facilities	Section 3: Strategy for Science, Technology and Innovation		Action Area 2 Section 2.4	Indigenous Enterprise sub-programme
G13	Develop new enterprise and employment opportunities in the Gaeltacht and Islands through co-operation between Economic Support agencies	Section 7: Manufacturing		Action Area 2 Section 2.5	Gaeltacht and Islands Development Programme
NL	Establish a working group to examine mechanisms to up-skill Farmers and Fishermen	Section 17: Education and Training		Action Area 2 Section 2.8	LEADER/Rural Economy sub-programme Agriculture and Forestry Competitiveness sub-programme

Strategic Priority	Harness indigenous resources to provide opportunities for sustainable economic	Conformity with Towards 2016	Public Service	Building Irelands	Identified Resources in NDP 2007-2013
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		activity in County Galway	Policy	Integration	SMART Economy	
G14	Prepare and implement a strategy for development of the renewables sector in County Galway.	Section 20 A Competitive and Profitable Agri-Food Sector		Action Area 2 Section 2.4	Energy Research sub-programme	
G15	Progress the development of the local craft and food sectors in County Galway	Section 19: Rural Development	 	Action Area 2 Section 2.12 Action Area 4 Section 4.3	Agri-food research	
G16	Promote innovation and facilitate networks to examine best practice in farming and business practices for farming families.	Section 20 A Competitive and Profitable Agri-Food Sector	 	Action Area 1 Section 1.9	Agriculture and Forestry Competitiveness sub-programme	
G17	Develop local supply and demand chains for forest thinnings as a raw material for wood products and as a bio-mass fuel.	Section 20 A Competitive and Profitable Agri-Food Sector	 	Action Area 1 Section 1.9	Forestry Research	
G18	Deliver targeted training to up-skill and provide new employment opportunities for Forest Growers, Harvesters; 'Heat Entrepreneurs; Installation and Maintenance Teams.	Section 17: Education and Training	 	Action Area 1 Section 1.9	Agriculture and Forestry Competitiveness sub-programme	
G19	Progress the development of Outdoor and Adventure Events & Trails to establish the region as the Outdoor & Adventure Capital.	Section 23: Tourism		Action Area 2 Section 2.6	Tourism- Product Development and Infrastructure sub-programme	
G20	Develop Eco-Tourism Projects that sustain the Bio-Diversity of East Galway and promote it as part of National Lakeland Region.	Section 23: Tourism		Action Area 3 Section 3.5	Tourism- Product Development and Infrastructure sub-programme	
G21	Position Galway as leading and unique Irish Language and Cultural Destination and renew the linkage to 'Yeats' in the County.	Section 23: Tourism		Action Area 2 Section 2.12	Tourism- Product Development and Infrastructure sub-prog.	
G22	Sustain Tourism Business by increased Business Enterprise Programmes and Tourism Networks	Section 21: Arts and Culture	 	Action Area 2 Section 2.12	No Capital Resources required	
G23	Implement Connemara and Islands Promotions to build on International Brand status and increase business to rural operators.	Section 23: Tourism		Action Area 2 Section 2.12	Tourism International Marketing sub-programme	
NL	Develop Coole Park as a Cultural Education Centre	Section 21: Arts and Culture		Action Area 2 Section 2.12	Culture sub-programme	
Strategic Priority	Further develop integrated community services to improve the range of supports to	Conformity with Towards 2016	Public Service	Building Irelands	Identified Resources in NDP 2007-2013	

		all citizens of County Galway	Policy	Integrat ion	SMART Economy	
G24	Facilitate the development rural orientated model of school of music		Section 21: Arts and Culture		Action Area 2 Section 2.12	Culture sub-programme
G25	Agree a mechanism for co-ordinating the delivery of community training and education services		Section IV: Implementation Arrangements		Action Area 2 Section 2.8	No Capital Resources required
G26	Increase self reliance of communities by improved access to information		Section 34.1 Role of the Community and Voluntary Sector		No specific reference	Local and Community Development Programme
G27	Develop the Community Alert Network		Section 32: Older People		No specific reference	Community Development and Services sub-programme
G28	Deliver Recreation and Amenity Strategy and Implementation Plan for the County.		Section 24: Recreation		Action Area 4 Section 4.3	LEADER/Rural Economy sub-programme Sports sub-programme
G29	Commission and develop a County Galway Integration and Diversity Strategy		(Part 2) Section 32.6: Local Government Sector		No Specific reference	Immigrants Integration sub-programme Language support sub-programme National Action Plan Against Racism
G30	Provide a Guide to services for older people in County Galway/Establish a Forum for older people		Section 32: Older People		No Specific reference	Older People Programme
G31	Provide a Guide to disability services in County Galway/Establish a Forum for People with Disabilities		Section 33: People with Disabilities		No Specific reference	People with Disabilities Programme
G32	Increase co-ordination of Youth Service Provision in County Galway		Section 30: Children		No Specific reference	Youth Sector sub-programme
G33	Deliver new Heritage Strategy for County Galway		Section 19: Rural Development		No Specific reference	Built Heritage sub-programme
G34	Have a range of support services available for the Gaeltacht communities in their own language including family support services, youth services, supports for arts.		No specific Reference		No Specific reference	Gaeltacht and Islands Development Programme
G35	Satisfy the curriculum needs of small second level schools on the islands and the Gaeltacht.		Section 30: Children		Action Area 2 Section 2.10	Schools Development sub-programme
Strategic Priority	Further develop integrated community services to improve the range of supports to		Conformity with Towards 2016	Public Service	Building Irelands	Identified Resources in NDP 2007-2013

		all citizens of County Galway	Policy	Integration	SMART Economy	
G36	Establish a forum to develop activities to try put an end to depopulation in isolated Gaeltacht areas and on the islands.		Section 19: Rural Development		No Specific Reference	Gaeltacht and Islands Development Programme
G37	Improve primary health care services on the off shore islands		Section 30: Children Section 31: People of Working Age Section 32: Older People Section 33: People with Disabilities		No Specific reference	Health Infrastructure Programme
G38	Build Ionad an Phiarsaigh in Ros Muc		Section 21: Arts and Culture		Action Area 2 Section 2.12	Culture sub-programme
NL	Target gaps in service provision by profiling and mapping current CDB members services delivered throughout the community		Section IV: Implementation Arrangements		Action Area 5 Section 5.2	No Capital resources required
NL	Establish a working group to examine mechanisms to up-skill Farmers and Fishermen		Section 17: Education and Training		Action Area 2 Section 2.8	LEADER/Rural Economy sub-programme Agriculture and Forestry Competitiveness sub-programme
NL	Explore opportunities for Job creation in the personal services sector		Section 32: Older People	 	No Specific reference	Community Development and Services sub-programme

Strategic Priority	Implementation Nationally Determined/Supported Initiatives	Conformity with Towards 2016 Policy	Public Service Integration	Building Irelands SMART Economy	Identified Resources in NDP 2007-2013
G39	Establish and operate a Joint Policing Committee for County Galway	Section IV: Implementation Arrangements	 	No Specific reference	Community Development and Services sub-programme
G40	Implementation of Local Sports Partnership Plan 2008-2011 and Re-enforce the link between physical activity and healthy living in all communities.	Section 22: Sport	 	Action Area 4 Section 4.1	Sports sub-programme
G41	Renew the Traveller Inter-agency group and agree a strategic plan for County Galway	Section 30: Children Section 31: People of Working age	 	No Specific reference	Horizontal Social Inclusion sub-programme



Section 3 - Detailed Action Programme

Strategic Priority: Upgrade Physical and Technological Infrastructure to improve the connectivity of County Galway both internally and externally to the highest international standards.

Lead Agent Galway County Council

Ref	Action	Outcome	Tasks	Resources	Partners	Lead Agent	Location	Target Groups
G1	Progress the development of a Passenger Terminal at Rossaveal Harbour to service Islander and Visitor needs.	Development of Passenger Terminal at Rossaveal Harbour.	Develop and implement a strategy to build a Passenger Terminal at Rossaveal Harbour <i>Anailís ar na féidireachtaí fóillíochta mara do Chalafort Ros a Mhíl</i> <i>Analyse the marine leisure opportunities at Rossaveal.</i>	Costs of designing facility Development of a proposal Capital funds to build facility Current funds to maintain facility	<i>Udaras na Gaeltachta</i> , Galway Port Company, Department of Transport	Roads and Transportation Unit of Galway County Council	Rossaveal	250,000 visitors to Arann Islands annually/ Residents of the Islands
G2	Continue to promote the potential of Broadband for the Commercial Sector.	Increased commercial use of Broadband to create employment	1. Promote the current services available 2. Continue to identify any shortcomings in current provision and lobby for resources to address these 3. Pilot Tourism initiatives that involve wireless technologies to build on existing audio trails projects.	Marketing Costs Staff Input Research Costs Staff input Capital Costs Staff input	Members of the County Enterprise Forum Western Development Commission <i>Udaras na Gaeltachta</i> ,	Community, Enterprise and Economic Development Unit Galway County Council	County wide	Households in County Galway; Small Business Sector.
G3	Complete strategic road projects in the County	Interurban M6 to Dublin Atlantic Road Corridor Western County Corridor	Construction of M6 Construction of M18 and M17 Construction of Galway City Outer By-pass and R336	Staff input Capital Costs	NRA, Private construction companies.	Roads and Transportation Unit Galway County Council	County wide	Business; Communities; Visitors.

Ref	Outcome	Action	Tasks	Resources	Partners	Lead Agent	Location	Target Groups
G4	Design and implementation of Community Bus Shelter Scheme in County Galway.	Network of Community Bus Shelters	<ol style="list-style-type: none"> 1. Establish Shelter Scheme Project Team and Terms of Reference 2. Design & Site Assessment & from Safety/Planning and Insurance perspective 3. Agree Model & Approach 4. Sites Assessment 5. Capital Costs of Shelters and site works 6. Phase 1 Roll-out Dec 2009. <p>Initial Target 10 shelters on sites in County Council ownership</p>	<p>Engineering Staff in Roads and Transportation Unit of Galway County Council</p> <p>Capital Funding from the National Rural Development Programme</p>	<p>Galway County Council; (CEED, Planning, Roads and Transportation) Galway Rural Development Ltd., FORUM Connemara Ltd, MFG, Comhar na nOileáin Teo, Rural Transport Programme Projects – BEALACH, NE Galway, IRD SE Galway, Transport Providers;</p>	Galway County Council CEED	10 Sites agreed based on County Council Settlement Strategy and Community	Impact on all categories of target groups defined under social inclusion
G5	Maximise the level of services on Quality Bus Corridors	Quality Bus Corridors in place with appropriately scheduled high frequency transport services linking key transportation hubs including Galway Airport.	<ol style="list-style-type: none"> 1. Complete (N17 Baile Chláir) and planned Quality Bus Corridors 2. Review the potential of such public transport corridors to facilitate an improvement in public transport service. 3. Work in partnership with Transport Providers to increase frequency of transport services linking key transportation hubs including Galway Airport 	<p>Capital Investment Provision of QBC Infrastructure – Galway County Council (Department of Transport). Staff input and time - Provision of scheduled services –transport providers.</p>	Galway County Council, Galway Airport, Transport Providers & Ancillary Service Providers. Integrated Transportation Coordinating Group	Galway County Council. Roads and Transportation and Planning	N17 & N6.	Local Communities & Travelling Public.

Ref	Action	Outcome	Tasks	Resources	Partners	Lead Agent	Location	Target Groups
G6	Facilitate an interagency partnership to encourage modal shift to sustainable modes of transport (including public transport). Avail of European Mobility Week to pilot and highlight best practice.	Increased awareness and use of Public Transport	<ol style="list-style-type: none"> 1. Promotional Campaigns & Pilot Initiatives. 2. Facilitate an interagency partnership to encourage modal shift to sustainable modes of transport (including public transport) 3. European Mobility Week to pilot and highlight best practice. 	Staff Input Promotion Costs	<p>Transport & Ancillary Service Providers.</p> <p>Integrated Transportation Coordinating Group.</p>	Galway County Council Roads and Transportation Unit	County-wide.	Local Communities, Local Enterprise, Schools & the Travelling Public.

G7	Provide suitable pontoons to facilitate ferry traffic in Ros a Mhíl; Completion of Kilronan pier and development of Inis Oírr pier.	Further improvements in transportation infrastructure to the Aran Islands.	1. The provision of suitable pontoons to facilitate ferry traffic from Ros a Mhíl; 2. completion of Kilronan pier and development of Inis Oírr pier.	Estimated Capital costs of €m in the case of the pontoons and €40m plus in the case of Kilronan Pier.	Galway County Council Údaras na Gaeltachta Consultative Committee Ros a'Mhíl / Fáilte Ireland / Árann and Conamara Fishing Co-operative	Dept of Agriculture Fisheries and Food in the case of 1 and Dept of Community, Rural & Gaeltacht Affairs in the case of 2.		Users of the pier including Aran Islanders, Tourists, ferry companies and fishermen. Island Communities
G8	Complete the airstrip in Cleggan, build terminals on Inisbofin and at Cleggan.	Improve access infrastructure to cater for the Island communities	Complete the airstrip in Cleggan, Build Terminals on Inisbofin and at Cleggan.	Capital costs of €m for the airstrip	Galway County Council	Department of Community, Rural and Gaeltacht Affairs	Islands	Island Communities
G9	Increase regional collaboration to leverage additional resources to region	Promote Integration of Regional Strategic and CDBs to leverage increased resources for West Region	Potential Themes: Tourism, Food Branding, Enterprise Development Transport 1. Facilitate joint workshop of Roscommon, Mayo, City and Galway County CDB Directors and Facilitation staff 2. Agree Shared Regional Priorities 3. Monitoring Regional Actions 4. Ensure linkage with Regional Planning Guidelines and County Strategies are appropriate.	Staff Input	CDB Galway City CDB Galway County Roscommon CDB Mayo CDB Western Development Commission	West Regional Authority	Regional	

Ref	Action	Outcome	Tasks	Resources	Partners	Lead Agent	Location	Target Groups
G43	<p>Improve drinking water quality in line with EU drinking water standards</p> <p>Maximise effectiveness of capital investment in water supplies through water conservation measures</p> <p>Progress Water services schemes in line with approvals received from Department of environment.</p> <p>Comply with the license application requirements of the Urban Wastewater Discharge (Authorisation) Regulations</p>	<p>Complete Water Services Investment Programme (WSIP) for County Galway to required EU and EPA standards.</p>	<p>Devise remedial action programme and implement scheme specific improvements in relation to public water supplies</p> <p>Implement the rural water programme in relation to group water supplies</p> <p>Implement a water conservation programme to reduce unaccounted for water through leakage detection and repair, district metering, mains replacement and targeted awareness campaigns</p> <p>Complete Carna/Cill Chiarain, Headford and Roundstone Water Supply schemes.</p> <p>Complete Headford, Bearna, Dunmore, Kilkerrin, Leenane, Letterfrack and An Fhairce Sewerage Schemes.</p> <p>Commence Tuam Water & Sewerage</p> <p>Request department approval as appropriate for all other schemes in the water services Investment programme</p> <p>Submit license applications for all municipal wastewater discharge operations as required and implement plant upgrade in line with available funding.</p>	<p>Water Services Staff Galway County Council</p> <p>Capital Funding from the National Development Programme</p>	Galway County Council,	Galway County Council - Water Services Unit	County-wide	Business Community Business

ACTIONS REQUIRING A LEAD PARTNER

Ref	Action	Outcome	Tasks	Resources	Partners	Lead Agent	Location	Target Groups
NL	Support development of Commuter Rail Stations and associated services to provide transportation hubs.	New Commuter Rail Stations & associated Services providing a sustainable alternative for commuters and the travelling public.	<ol style="list-style-type: none"> 1. Complete investment in planned Railway Stations on Limerick to Galway Route 2. Deliver a promotional campaign to maximise service usage among local commuters and community organisations; 3. Review feeder Bus Schedules to maximise use of new stations. 	Capital resources Staff input Promotion and Marketing Costs Provision of appropriate infrastructure and service levels.	Integrated Transportation Coordinating Group. Transport & Ancillary Service Providers. Department of Transport Community Forum		East County Galway	Commuting Public
NL	Coordinate / Integrate Rural Transport Programme Services	Provide an Integrated Transport Service for Rural Communities	1. Linkage of local routes and schedules and regional/national transport routes and schedules to maximise service levels and connectivity for rural communities.		Rural Transport Initiative Projects – BEALACH, NE Galway, IRD SE Galway and Transport Providers. GRD		Areas served by Rural Transport Initiative	Rural Communities.

Strategic Priority: Stimulate sustainable economic development activity supporting and encouraging a culture of Entrepreneurism in County Galway

Ref	Action	Outcome	Details	Resources	Partners	Lead	Location	Target Groups
G10	Deliver Information briefings throughout County Galway to encourage people to Start their own business	Foster an Entrepreneurism Culture in County Galway	Deliver Information briefings throughout County Galway to encourage people to Start their own business	Staff Input Venue hire Promotional activities	CEED Unit of Galway County Council; Local Development Companies Galway County and City Enterprise Board Chambers of Commerce	Enterprise Ireland / Udaras na Gaeltachta ,	Countywide	Business sector
G11	Establish a County Economic Forum	Provision of a Forum through which the Economic and Enterprise Agencies can co-ordinate their efforts.	Co-ordination of economic and enterprise development strategy implementation in County Galway	Staff Input	Enterprise Ireland FAS NUI,G GMIT Galway CCEB Local Development Agencies Marine Research Centre County Galway VEC, Udaras na Gaeltachta ,	Community, Enterprise and Economic Development Unit, Galway County Council	Countywide	Enterprise Sector
G12	Support the development of Community owned Enterprise Incubator facilities	Provide support to Community Organisations to secure resources to develop Community Owned Enterprise Incubator Facilities.	Development of increased incubator units in County Galway	Staff Support Financial Support	CEED Unit of Galway County Council Local Development Companies; Galway County and City Enterprise Board	Enterprise Ireland	South County Galway a priority area	

Ref	Action	Outcome	Details	Resources	Partners	Lead	Location	Target Groups
G13	Develop new opportunities in enterprise and employment in the Gaeltacht and Islands through co-operation between relevant bodies.	Foster innovation through a collaboration between agencies, third level institutes and others. Examples to focus on: business networking, opportunities in Irish language, the natural resources of the area, renewable energies etc.	Improve broadband infrastructure Improve visitor services/attractions Development of business based on natural resources	Staff resources Capital and current revenue	Bord Fiontair Chontae na Gaillimhe; SEI, (Sustainable Energy Ireland); GMIT / NUIG / Cumann Tráchtála na hÉireann / Comhlachtaí Páirtíochta / Earnáil Phríobhaideach/ MFG / Comhar na nOileáin Teo / Comhdháil Oileáin na hÉireann. Bord Iascaigh Mhara(BIM)	Údarás na Gaeltachta agus An Roinn Gnóthaí Pobail, Tuaithe agus Gaeltachta i gcás Inis Bó Finne	Gaeltacht and Islands	Gaeltacht and Island Communities / Business people

ACTION REQUIRING A LEAD PARTNER

Ref	Action	Outcome	Details	Resources	Potential Partners	Lead	Location	Target Groups
NL	Establish a working group to examine mechanisms to up-skill Farmers and Fishermen	Increased employability of Farmers and Fishermen	Establish a working group of the partners to examine the potential of joint delivery of initiatives to address these target groups Increase access to existing skilled programmes; consider module delivery within Farming Training Programmes. Increased no. of ECDL and IT Training Delivered in Rural Areas and to Target Groups	Funding for Training Programmes	County Learning Forum County Galway VEC, FÁS, Teagasc, Údarás na Gaeltachta, Galway Rural Development, Forum Connemara, MFG/Cumas, Comhar na nOileán BIM	Suggested GCARD Lead by the Gaeltacht and Islands Sub-committee.	County wide	Underemployed Fishermen and Farmers.

Strategic Priority: Harness indigenous resources to provide opportunities for sustainable economic activity in County Galway.

Ref	Action	Outcome	Tasks	Resources	Partners	Lead Agent	Location	Target Groups
G14	Prepare and implement a strategy for development of the renewables sector in County Galway	Creation of new employment opportunities in the Renewables Sector.	1. Prepare a bid to SEI to establish Tuam as an Apprentice Town for Sustainable Energy Use 2. Support policy framework in the Galway County Development Plan that accommodates infrastructure required for renewable energy systems. 3. Taighde ar thograí fuinnimh inathnuaite a chur i gcrích le sei agus eagraíochtaí na nOileáin. (To complete research into	Staff Time to prepare bid and Staff Expertise and Advice Staff Input	Members of the Tuam Hub Committee, GMIT, NUI, Galway. County Economic Forum Eagraíochtaí oileáin/SEI	Environment Section, Galway County Council Planning Section, Galway County Council Dept Community, Rural and	Tuam Countywide	Rural Environment

			renewable energy solutions between SEI AND Island organisations.			Gaeltacht Affairs		
G15	Progress the development of the local craft and food sectors in County Galway	New employment opportunities in the craft and food sectors	<ol style="list-style-type: none"> 1. Establish Galway Food Group as legal entity. 2. Seek resources to create an Enterprise Support Officer role as part of roll out of LEADER Programme 2009-2012. 3. Co-ordinate input by agencies through project teams to target training, enterprise supports, access to market to sustain micro food enterprise and improve turnover and create a brand and market for Galway Food. 4. Identify and provide support package to implement Galway Food Group Action Plan. 5. Implement Web and Food Forum Workshops and Promotions. 6. Develop increased awareness on a Galway Food Brand to differentiate locally produced Galway food as a quality product. 	<ul style="list-style-type: none"> - Agency Staff input –time and expertise - Meeting Costs - Marketing Costs - Funding for Food Enterprise Officers Positions 	Local Food Producers; Food Retailers; Chef and Tourism Business Representatives; Local Development (LEADER) Companies MFG; GRD; Forum Connemara Ltd; Comhar na hOileain., Údarás na Gaeltachta; GCC Enterprise Board; Teagasc, HSE West; GMIT; Bord Bia Galway County Council; Enterprise Ireland Western Development Commission.	Galway Rural Development Ltd.	County-wide	Small scale producers and rural enterprises
			<ol style="list-style-type: none"> 1. Complete Audit of Markets operating in County. 2. Facilitate Food Sector/Local Market Traders to prepare submission on Markets for Bye-Law Revision 3. Undertake Casual Trading Bye-Laws Review, 2009 	Staff input on Bye-Law Revision Staff advise and support to Traders; Capital Costs for Market Development (as	Galway County Council – Community Enterprise & Economic Development; Teagasc; Local	Galway County Council – Corporate & Cultural Affairs	County wide	Rural Communities

			4. Implement action plan develop one key market per annum - including public facilities, support for producers and marketing.	agreed or sourced) Marketing Promotion Costs	Development Agencies; An Bord Bia			
G16	Promote innovation and facilitate networks to examine best practice in farming and business practices for farming families.	Create new business opportunities for farming families and support farming income levels.	<ol style="list-style-type: none"> 1. Facilitate CCARD (County Committee of Agriculture & Rural Development); 2. Support networks and working groups in Dairy; Tillage; Sheep and Cattle to examine best practice and generate new ideas to sustain farm incomes; 3. Roll-out awareness of innovation and '101' ideas package development by Teagasc. 	Staff Input Promotion Costs	Members of CCARD; Local Development Agencies	Teagasc	County wide	Farming Families; Farmers; Rural Communities
G17	Develop local supply and demand chains for forest thinnings as a raw material for wood products and as a bio-mass fuel.	New product lines available in County Galway from Forest Thinnings to include wood as bio-mass fuel.	Seek resources to advance outcomes of pilot thinnings project undertake in 2008; Complete Audit; Link to Enterprise Agencies to research market and opportunities; Identify Major Public Heat Users; Provision of ongoing support and advice to Producers; Examine Co-operative Structures for	Funding to expand audit and retain Project Co-ordinator; Staff Time	Teagasc (Forestry Development Unit) Galway Rural Development; FORUM Connemara Ltd. Western Development Commission; Forest Service; Forum Connemara Ltd; City & County Enterprise Board, Údarás na Gaeltachta	Teagasc (Forestry Development Unit)	Rural Communities; Small Farmers; Small-Micro Enterprise	North East Galway; SE Galway; expand project to West Galway
G18	Deliver targeted training to up-skill and provide new employment	10% increase in employment in Renewable Heating Sector (from Wood) over 3 years.	Expand roll-out of current 'Chainsaw course' Programme; Provide increase modules and study visits to existing Wood Fuel	Agencies to target training projects; staff time; Access funding to expand training	Galway Rural Development; Western Development Commission;	Teagasc Forestry Development Unit;	Rural Communities; Small Farmers; Small-	County-wide

	opportunities for Forest Growers, Harvesters; 'Heat Entrepreneurs; Installation and Maintenance Teams.				Forest Service; Forum Connemara Ltd; GCC Enterprise Board; FAS; VEC, GMIT; Forestry Producers Representative Údarás na Gaeltachta		Micro Enterprise	
G19	Progress the development of Outdoor and Adventure Events and Trails to establish the region as the Outdoor and Adventure Capital.	Increased diversity of outdoor and adventure events and trails with a longer stay by visitors in the area.	<p>Support Roll-out of Volvo Ocean Race Promote and invest in expansion and development of new Outdoor Events;</p> <ol style="list-style-type: none"> 1. Urban Rat Race – Galway City 2. Connemarathon 1. Leenane Walking Festival 2. Connemara walking festival 3. IM Connemara (Outdoor endurance Event - based in Clifden) 4. Clifden Walking Festival <p>Support Trail Development</p> <ol style="list-style-type: none"> 1. New Looped Walks in East and West; 2. Increase Urban Trails & Signed Historical Walking Trails; 3. Complete and Promote Cycle Routes; 4. Waymarked Ways upgrades; 5. Clifden-Galway Rail-line Section as Walking Cycling Equestrian Trail; 6. Implement Islands Actions to increase activities on Islands. 7. Develop Great Western Lakes as Wild Brown Trout Centre of Excellence. <p>Develop Bealach na Gaeltachta Develop Slí Chonamara Develop Inis Oírr Way Develop opportunities for marine leisure development in Conamara</p>	Failte Ireland Staff Time and Expertise Financial Support; Private Sponsorship of Events; Capital Support for Trail Projects.	Members of City and County Tourism Forum – including Local Authorities and Local Development Groups. Community & Voluntary Groups; Connemara Tourism Connemara Loop Clifden Chamber of Commerce Department of Community Rural & Gaeltacht Affairs. Landowners Tourism Business Operators. Údarás na Gaeltachta, Comhar na nOileáin Teo	Fáilte Ireland West	Galway City Connemara Galway East	Tourism sector
G20	Develop Eco-Tourism	Promote Galway East as a significant Eco-	1. Facilitate Galway East Bio-Diversity Eco Tourism Partnership	Staff Input Funding on Project	Galway East Tourism	Galway Rural Development	Galway East	Rural Communit

	Projects that sustain the Bio-Diversity of East Galway and promote it as part of National Lakeland Region.	Tourism Destination increased providers having EU Eco-Flower Recognition.	2. Develop a biodiversity and ecology project in East Galway in consultation 3. Encourage tourism providers to seek ECO flower label recognition (Env/Eco Tourism training) 4. Delivery targeted promotions of Galway East as part of the Lakeland Region in Ireland	by Project Basis Costs; Marketing Costs.	Galway County Council – Heritage & Community & Enterprise; Community and Voluntary Organisations; Local Heritage Groups; Tourism Providers.	Ltd		ies
G21	Position Galway as leading and unique Irish Language and Cultural Destination and renew the linkage to ‘Yeats’ in the County. <i>(Gaeltacht and Islands sub-committee felt this should be reworded)</i>	Increased visitors to Galway as a unique cultural destination.	1. Support Christian Heritage Network 2. Explore Shop Front Incentive Scheme with Local Authorities; 3. Support investment in Tidy Towns to support community involvement in developing unique features of their areas; 4. Development ‘Golden Mile’ Programme; 5. Development Yeats Programme of Events as part of 70th Anniversary of his death; 6. Support ongoing participation by communities in Heritage Week.	Staff Input & Expertise Funding on Project by Project Basis	Members of Galway City and County Tourism Forum	Fáilte Ireland West	County-wide	Cultural Sector
G22	Sustain Tourism Business by increased Business Enterprise Programmes and Tourism Networks	Sustain and create new niche business opportunities in Tourism services.	1. Promote Optimus Programme among tourism operators; 2. Create and facilitate regional Tourism Learning Networks; 3. Support Performance Plus; Mentoring 4. Increase awareness and involvement in –e-Business and increase web presence of local companies; 5. Support new business opportunities and access to Mid Shannon Investment Scheme.	Staff Input – advice and expertise; promotion costs.	Local Development Agencies – LEADER – MFG, GRD, Forum Connemara Ltd., GMIT	Fáilte Ireland West	County-wide	

G23	Implement Specific Connemara and Islands Promotions to build on International Brand status and increase business to rural operators.	Increased brand recognition of Connemara and Islands and increase visitors to rural areas.	<ol style="list-style-type: none"> 1. Roll-out West Region Domestic Media Campaign 2. Continually increase special offers on 3. Discover/Ireland/west. And promote value for money; 4. Develop and roll-out Connemara campaign with Private Operators and business in region 5. Implement Connemara Signage Project 6. Support Local Food Initiatives and project such as 'Connemara Mussel Pie' 	Marketing Costs; Staff input ; Small scale capital costs on project by project basis	Campaign Partners – Tourism Industry; Forum Connemara Ltd., Comhar na nOilean Teo. Comhdháil Oileáin na hEireann Galway County Council, MFG	Fáilte Ireland West		Connemara & Islands
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ACTION REQUIRING A LEAD PARTNER

NL	Develop Coole Park as a Cultural Education Centre	New Educational Cultural Facility – providing arts	<p>Implement Cultural Programme in Arts and Heritage at Coole to develop audience</p> <p>Complete project feasibility</p> <p>Agree with NPWS</p>		NPWS, Galway County Council; Friends of Coole; Dept of Arts Sports Tourism; Dept of Environment Heritage & LG		Gort	
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Strategic Priority: Further develop integrated community services to improve the range of supports to all citizens of County Galway.

Ref	Action	Outcome	Details	Resources	Potential Partners	Lead	Location	Target Groups
G24	Facilitate the development of a rural orientated model of a school of music	Better co-ordination of the music teaching and support services in County Galway	Develop a rural model of a school of music based on the model of the County Sports Partnership	Research to prepare methodology to develop rural model of school of music. Resources to implement methodology	Music schools in County Galway, Primary and Secondary Schools, Arts Office of Galway County Council	County Galway Vocational Education Committee	County wide	Young People
G25	Agree a mechanism for co-ordinating the delivery of community training and education services	Better co-ordination of delivery of community based education and training services. Avoidance of duplication of training delivery	<ol style="list-style-type: none"> 1. Establish a co-ordination mechanism using the County Learning Forum to examine the range of community based training and education services on offer in County Galway. 2. Agree a mechanism to co-ordinate the delivery of community based training services in the County 	<p>Staff attendance at meetings.</p> <p>Information Sharing</p>	Members of the County Learning Forum delivering community based education services VEC, FÁS, Local Development Agencies	County Galway Vocational Education Committee	Countywide	People living in rural areas
G26	Increase self reliance of communities by improved access to information.	Increased capacity of community groups to source funding and supports	<ol style="list-style-type: none"> 1. Support development of Community Forum Support Officer Position; 2. Development of Forum; 3. Identify community needs and gaps in information 4. Maintain community office network 5. Formalise information sharing agreements with all CDB member 	Staff Time Financial Resources to support Officer Financial resources on project by project basis.	Galway County Council Community, Enterprise & Economic Development Galway Rural Development	Galway County Community Forum	County-wide	Community and voluntary groups County-wide.

			agencies.		Other Local Development Agencies			
G27	Develop the Community Alert Network.	Increased participation in Community Alert Network	Community & Voluntary groups	Staff Time	An Garda Síochána	Galway County Community Forum	County-Wide	Rural communities
G28	Deliver Recreation and Amenity Strategy and Implementation Plan for the County.	Increased range of sustainable and accessible indoor and outdoor recreation and amenity facilities, to cater for all age groups and abilities.	<ol style="list-style-type: none"> 1. Facilitate Recreation and Amenity Group to prepare Draft Strategy June 2009; 2. Agree Priority Actions 2009-2012. 3. Maintain links with CDB Tourism Forum, Community Forum, Sports Partnership, GCC Cultural SPC as required; 4. Establish Project Teams as required, to progress Strategy Implementation Plan; <ul style="list-style-type: none"> ▪ Outdoor Walking/Recreation Trails Development and Promotion; ▪ Water Based Recreation; ▪ Use of Forests for Recreation; ▪ Heritage & Countryside Recreation; ▪ Facilities Youth ▪ Passive Recreation ▪ Active Recreation and Facilities 	Galway County Council – Staff time to Chair, convene and facilitate the Group and draft Strategy; Staff time as member of group to develop agreed actions; Meeting Costs Members of Group: 1. Staff Time to participate in Group and contribute preparation of Strategy and Implementation Plan; 2. Staff time to seek funding for priority projects and take part in Project Team; Finance as agreed to delivery actions	Partners as member of the Recreation & Amenity Sub-Group; LEADER Co – GRD, Forum Connemara; Comhar na n-Oileain; MFG; Failte Ireland; Waterways Ireland; NPWS (National Parks & Wildlife Service) An Roinn Gnóthaí Pobail, Tuaithe agus Gaeltachta, Údarás na Gaeltachta , Community Forum; IFA; Coillte;	Galway County Council Corporate & Cultural Affairs	County-wide. Focus on upgrade of existing facilities Focus on Gaps	Local Residents; Community and voluntary groups; Recreation Groups; Youth; Active Age Groups; Visitors.

				Inclusion of agreed action in own organisations operational plan				
G29	Commission and develop the County Galway Integration and Diversity Strategy – including detailed action plan.	County Galway Integration and Diversity Strategy including detailed action plan	<ol style="list-style-type: none"> 1. Establish Interagency sub group to oversee the development of the Strategy. 2. Anti-racism training for members / organisaiton involved. 3. Carry out research and needs analysis. Identify gaps and needs. 4. Facilitation work with the subgroup and public consultation / focus groups. Consideration of submissions. 5. Writing up strategy and develop actions which respond to the needs (key themes can be looked at) 6. Implementation of key actions which will assist in welcoming diversity and promoting Interculturism in County Galway. 7. Continue to support Intercultural projects / events. 8. Ongoing monitoring of strategy and review the delivery of actions. 	<p>Galway Rural Development Staff time to Chair, convene and facilitate the sub group and draft Strategy; Staff time as member of group to develop agreed actions; Identify sources of funding and submit funding applications.</p> <p>Members of Group 1. Staff time to participate in sub group and contribute to the preparation of Strategy and action plan. 2. Staff time to seek funding for priority projects 3. Inclusion of agreed action in own organisations operational plan and in all relevant funding plans</p>	<p>Forum Connemara Comhar na n-Oileain MFG / Cumas Community Forum Tuam CDP Connemara Comm Radio CDP Gort FRC DSFA, DES, Garda, VEC, Fas, HSE, Galway County Council Galway City & County Childcare committee Minority Groups & Support Groups</p>	Galway Rural Development	County-wide	Minority groups

G30	Provide a Guide to services for older people in County Galway Establish a Forum for older people	To identify the existing supports and suggest additional supports that maybe needed to help older people to live at home	<ol style="list-style-type: none"> 1. Establish sub group to oversee the Audit of services Agree Terms of Reference. 2. Carry out research / audit of current service provision and needs. Focus groups / questionnaires. 3. Produce a booklet on current services and highlighting gaps. 4. Distribution of booklet by partners. 5. Identify actions to address gaps. 6. Establish the need for a representative structure and support the development of same. 7. Support and promote 'Positive Ageing Week 2009' within the organisations 	HSE West Staff time to Chair, convene and facilitate the sub group. Staff time as member of group to develop agreed actions; Members of Group Staff time to participate in sub group and contribute to the audit of services.	Community Forum CDP's FRC's Galway Rural Development Forum Connemara Comhar na n-Oileain MFG / Cumas DSFA, DES, Garda, VEC, HSE, Udaras na Gaeltachta, FAS Galway County Council Age Action Respond Housing Older peoples support organisations. Citizen Information Centre	HSE West	County-wide	The Elderly
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G31	<p>Identification and mapping of current disability services. Produce a Guide to Disability Services.</p> <p>Establish a Forum to enable reps and people with disabilities to inform us of their requirements</p>	Guide to Disability Services in County Galway	<ol style="list-style-type: none"> 1. Identify disability organisations and active engagement with disability organisations / groups 2. Establish sub group to oversee action. 3. Carry out research and needs analysis. Identify gaps 4. Produce a booklet on current services and supports available, highlighting gaps. This can be done by agency or by theme. 5. Identify actions to address gaps for need for further research. 6. Promotion of booklet and raise awareness on the current range of services. 7. Partners to include link to booklet on website and copies in library. 	<p>HSE West</p> <p>Staff time to Chair, convene and facilitate the sub group</p> <p>Staff time to oversee the project</p> <p>Staff time as member of group to develop agreed actions</p> <p>Members of Group</p> <ol style="list-style-type: none"> 1. Staff time to participate in sub group and contribute to the audit of services. 	<p>VEC, DSFA, Udaras na Gaeltachta</p> <p>Community Forum</p> <p>CDP's</p> <p>FRC's</p> <p>Galway Rural Development FORUM</p> <p>Connemara Galway County Council</p> <p>Disability organisations / groups</p> <p>Citizen Information Centre</p>	HSE West	County-wide	People with disabilities
G32	Increase co-ordination of Youth Service Provision in County Galway.	Build and enhance the existing network that will facilitate the co-ordination and maximizing of vital resources for Youth development in County Galway.	<ol style="list-style-type: none"> 1. Re-establish existing network / subgroup on Youth development. 2. Identification of current service provision on Youth and consult with Youth sector 3. Co-ordination of resources 4. Identification of funding opportunities and best practice 5. Networking 	<p>VEC</p> <p>Staff time to Chair, convene and facilitate the sub group and identify key areas of work for the group.</p> <p>Staff time as member of group to develop agreed actions; identify sources of funding and submit funding applications.</p> <p>Members of Group</p> <ol style="list-style-type: none"> 1. Staff time to participate in sub group 2. Staff time to carry out research and to work with 	<p>HSE, Udaras na Gaeltachta, FRC's, CDP's</p> <p>Galway County Council</p> <p>Youth Work organisations</p> <p>NUI Galway</p> <p>Galway Rural Development FORUM</p> <p>Connemara</p> <p>MFG / Cumas</p>	County Galway VEC	County-wide	Young People

				projects in identifying funding opportunities.				
G33	Deliver new Heritage Strategy for County Galway	Sustained focus on retaining and promoting Cultural, Natural and Built Heritage unique to Galway County.			Members of the Heritage Forum	Galway County Council	County-wide	Heritage Forum & Heritage Networks Heritage Council
G34	Have a range of support services available for the Gaeltacht communities in their own language for example (1)family support services, (2)strong community	Make sure wording is compatible with original Irish language version	1.Develop a family support services in Inverin, South Connamara, 2.Establish a Community Health Forum (in co-operation with PCT) 3. Develop courses in community development. 4. Develop arts in the community in supporting strong local development.	Training costs Staff resources Capital Costs	Údarás na Gaeltachta / Dept of Education / VEC / Galway Co. Council/ HSE / Partnership Co - Cumas/MFG / Local Groups / Co-ops	Department of Rural, Community and Gaeltacht Affairs in the case of (1)	Gaeltacht	Gaeltacht and Island Communities

	development structures,(3) services for young people through Irish arts projects.							
G35	Broaden the range of curriculum choices available to small second level schools on the islands and the Gaeltacht.	Have a wide range of curriculum provision along with support services available for second level students on the islands and on the mainland.	1. Course in career guidance and advice developed at Diploma /Post Graduate level - commenced Sept 08. 2. Develop a course on Special Needs Education through Irish. 3. Encourage Irish language based services and projects on the islands.	Staff resources	Teachers / Council for Gaeltacht and Gaelscoil Education/ Cumas- MFG/ Dept Education	Galway VEC	Gaeltacht & the Islands	Gaeltacht and Island communities
G36	Establish a forum to develop activities to try put an end to depopulation in cut-off Gaeltacht areas and on the islands.	Counteract rural depopulation	Prepare an integrated strategy to deal with depopulation.	Staff resources	Development Board members / all organizations dealing with the Gaeltacht Dept of Community Rural and Gaeltacht Affairs, Údarás na Gaeltachta Suggested Teagasc Research Centre be included	Partnership Co - Cumas/MFG & Comhar na nOileán	Gaeltacht & islands	Gaeltacht / Islands Community
G37	Improve primary health care services on the off shore islands	Improvement health services on the islands Establishment of Community Health Forum	(A) Build a new health centre on Inishbofin/Inis Mór/Inis Oírr (B) Ensure effective communication and co-operation between the relevant organizations in providing emergency services (c) Ensure communication and co-operation between islanders and the Primary Care Team	Capital resources Human resources	Island co-ops ./ Údarás na Gaeltachta /Comhar/Comhdháil Oileáin na hÉireann	HSE (Primary Community Care Team) Multiagency –no clear lead	Off Shore Islands	Island Communities

G38	Build Ionad an Phiarsaigh in Ros Muc		Agree plans, compulsory purchase order on land; clarify funding sources, get planning permission, build and run the building	Capital Resources	Board of Public Works / Údarás na Gaeltachta, Galway County Council; Local community	Board of Public Works / Údarás na Gaeltachta	Ros Muc	Irish Speaking communities
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ACTION REQUIRING A LEAD PARTNER

Ref	Action	Outcome	Details	Resources	Potential Partners	Lead Agent	Location	Target Groups
NL	Explore opportunities for Job creation in the personal services sector	Prioritisation of delivery of resources to the Community Sector	1. Review the range of personal services provided by the Community Sector in County Galway. 2. Agree a mechanism to prioritise employment creation to address increasing demands.	Staff time to undertake audit of services funded Staff time to participate in a working group	HSE, Local Development Companies, FAS, CEED Section-Galway County Council, Údarás na Gaeltachta		County wide	Users of Community based services, the elderly, Children, young people
NL	Establish a working group to examine mechanisms to up-skill Farmers and Fishermen	Increased employability of Farmers and Fishermen	Establish a working group of the partners to examine the potential of joint delivery of initiatives to address these target groups Increase access to existing skilled programmes; consider module delivery within Farming Training Programmes. Increased no. of ECDL and IT Training Delivered in Rural Areas and to Target Groups	Funding for Training Programmes	County Learning Forum – County Galway VEC, FÁS, Teagasc, Údarás na Gaeltachta, Galway Rural Development, Forum Connemara, MFG/Cumas, Comhar na nOileán		County wide	Underemployed Fishermen and Farmers.
NL	Target Gaps in Service	Increased access to services based on	Profile and map CDB member agency services and their	Staff Time	Galway County Community Forum;		County - wide	Community & Voluntary

	Provision by profiling and mapping current CDB member's services available in throughout the County.	priority needs	network of local offices. Produce maps/web-site profiling services availability. Disseminate via Forum offices.		CDB Members SIM Members			groups County-wide
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Strategic Priority: Implementation of Nationally Determined/Supported Initiatives.

Ref	Action	Outcome	Details	Resources	Potential Partners	Lead	Location	Target Groups
G39	Establish and operate a Joint Policing Committee for County Galway	Increased partnership and consultation leading to improved community policing services.	<ol style="list-style-type: none"> 1. Review <ul style="list-style-type: none"> - the levels and patterns of crime, disorder and anti-social behaviour in County Galway area (including the patterns and levels of misuse of alcohol and drugs), and - the factors underlying and contributing to the levels of crime, disorder and anti-social behaviour in County Galway 2. advise Galway Local Authorities and the Garda Síochána on how they might best perform their functions having regard to the need to do everything feasible to improve the safety and quality of life and to prevent crime, disorder and anti-social behaviour 3. arrange and host public meetings concerning matters affecting the policing of County Galway 4. establish, in consultation with the local Garda superintendent, as the committee considers necessary within specific neighbourhoods of the area, local policing fora to discuss and make recommendations to the committee concerning matters that it is to keep under review under No. 1 above in so far as those matters affect their neighbourhoods 5. co-ordinate the activities of local policing fora under No. 4 above or otherwise. 	Staff Input Convenor is CEED Unit in GCC. Other resources to be determined.	An Garda Síochána, Local Authority Members and Community and Voluntary sector; Community and Voluntary Forum.	Joint Lead Galway County Council Community Enterprise & Economic Development / An Garda Síochána	County-wide – <i>new County Policing Region</i>	Community of County Galway and its hinterland
G40	Implementation of Local Sports Partnership Plan 2008-2011 and Re-enforce the link between physical activity and healthy living in all communities.	A strong effective and high profile Sports Partnership for County Galway.	<ol style="list-style-type: none"> 1. Enhance partnership structure 2. Complete database of sporting activity and groups; Promotion via newsletter; web. 3. Identify secure funding sources. 4. Establish Monitoring procedures. 5. Deliver Women in Sport and Girls Active programmes throughout the County 	Galway County Council; Staff Time Promotion Activities Generate Actions Co-funding of actions	Vocational Education Committee Údarás na Gaeltachta Health Service Executive West FÁS An Garda Síochána Galway Rural Development	Galway County Council	County-wide	Sports Groups; Community & Voluntary Sector.

			<p>6. Activate the Go for Life programme for the older persons;</p> <p>7. Enhance walking opportunities for people in the County;</p> <p>8. Develop the delivery of sport specific Buntús programme with NGB's of sport to 40 primary schools per year.</p> <p>9. Deliver Buntús Start Programmes to thirty pre; schools per year in the County.</p> <p>10. Carry out a survey of secondary schools pupils in the county to establish their sport/recreational needs.</p>	<p>Members of Partnership</p> <p>Staff attendance at meetings and partake in Project Teams</p> <p>Actively promote its activities</p> <p>Provide expertise, contacts, and co-funding;</p> <p>Irish Sports Council – Provide funding for Actions</p> <p>Provide staff time to guide direction of partnership.</p>	<p>County Galway Community Forum</p> <p>National University Ireland, Galway.</p> <p>Comhar na n-Oileán Forum, Letterfrack.</p> <p>Galway/Mayo Institute of Technology</p> <p>IBEC</p>			
G41	Renew the Traveller Inter-Agency Group and Agree a Strategic Plan for County	Improved Co-ordination of Services to Travelling Community County Galway.	<p>1. Re-new the Traveller Inter-Agency Steering Group.</p> <p>2. Establish Project Teams in relation to Education Healthcare Culture & Employment.</p> <p>3. Co-ordination of resources</p> <p>4. Identification of funding opportunities and best practice</p> <p>5. Networking</p>	<p>Staff time to Chair, convene and facilitate the sub group and identify key areas of work for the group.</p> <p>Staff time as member of group to develop agreed actions; identify sources of funding and submit funding applications.</p>	<p>Traveller Inter-Agency Group</p> <p>Members – HSE</p> <p>GCC Community & Voluntary Groups</p>	Galway County Council Social Inclusion Unit.	County-wide	Members of Travelling Community

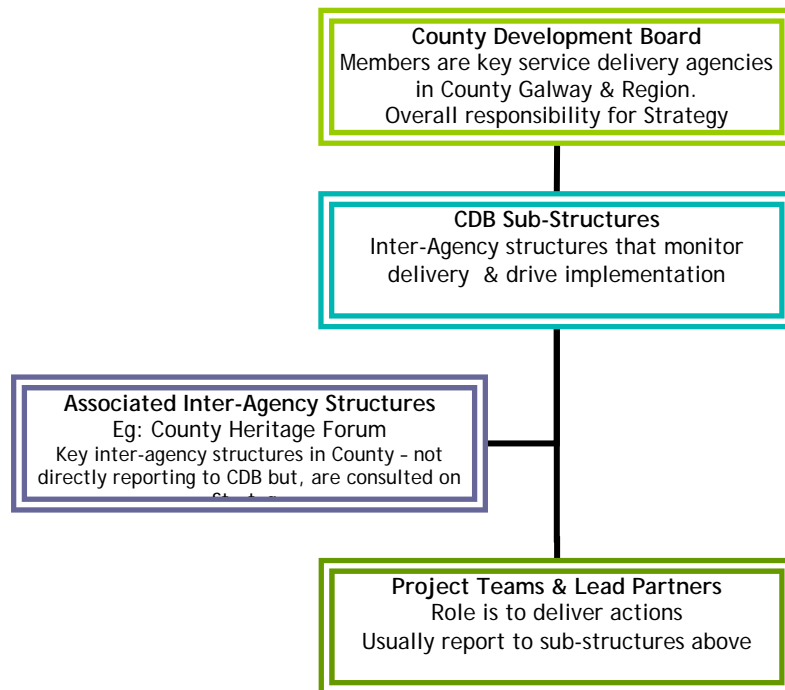
Section 3 – Implementation Structure

Implementation Project Teams will be established to deliver actions, convened by Lead Partners with contribution of staff time, voluntary time, research or resources by all partners.

Project Team will be linked to a CDB sub-group structure for the purpose of reporting and further guidance

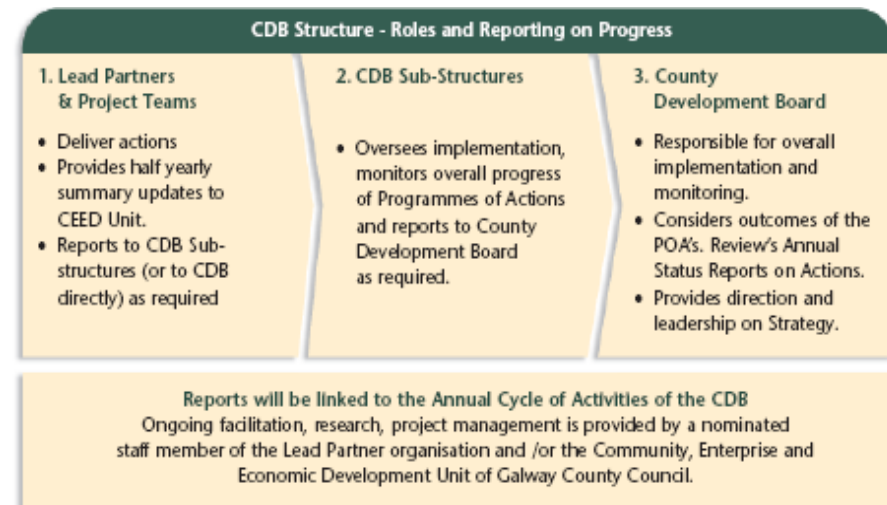
Structure of the County Development Board

The structure is at three main levels outlined below;



The CDB will undertake an overall monitoring role.

Links between the Structures and Roles



Sub-Structures of the CDB

Inter-Agency Groups are listed below.

	CDB Sub-Group	Facilitator (CEED)/pt of Contact	Chair	Strategy Link
1.	CDB Economic Development Sub-Committee	Brian Barrett	Martina Moloney County Manager	Theme 1
2.	Tuam Hub Town Committee	Brian Barrett	DOS Paul Ridge, Community Enterprise, Planning Galway CC	Theme 1
3.	City and County Tourism Forum	Eimear Dolan	Failte Ireland Regional General Manager Fiona Monaghan	Theme 2
4.	County Committee of Agriculture & Rural Development (Eimear Dolan	Teagasc County Chief Agricultural Officer Brendan Heneghan	
5.	County Learning Forum	Brian Barrett	County VEC CEO- Joe Mc Donagh	Theme 3
6.	Community Forum Executive	Denise Feeney	Ray O'Donoghue Oranmore Area Forum	Theme 4
7.	Local Sports Partnership	Michael Curley	CLlr Tom Mannion Galway County Council	
8.	Joint Policing Committees – County/Ballinalsoe	Kieran Coyne	County JPC - to be elected May 2009	
9.	Recreation and Amenity Sub-Group	C&E Contact- Eimear Dolan	DOS Kevin Kelly Galway County Council	
10.	Integrated Transport Co-ordinating Group	Michael Owens, Roads / C&E Contact Eimear Dolan	CLlr Sean Canney Galway County Council	Theme 5
11.	Social Inclusion Measures Group	Caitriona McQuillan	Mary Giblin City and Co Childcare Committee	
12.	Inter-Agency Traveller Group	Valerie Kavanagh	Chair to be decided.	
13.	RAPID Area Implementation Teams – Tuam	Ann Mallaghan	Pat O'Hora FAS	
14.	RAPID Area Implementation Team – Ballinasloe	Kieran Coyne	Paul Ridge, DOS, Galway County Council	
15.	City and County Childcare Committee	Ann Mallaghan	Trevor O'Clohertaigh,	
16.	Gaeltacht & Islands Implementation Team	Ann Mallaghan	Maritin O'Conghaile, Údarás na Gaeltachta	Theme 6 & 7

Section 4 – CDB Work Schedule

CDB Schedule 2009

Proposed Schedule and Roles;

Quarter 3 – June – September 2009

- Lead Partners will convene Project Teams as required;
- All Partners to assign core staff to Project Teams as required;
- Project Team under guidance of Lead to Review Actions in line with National Priorities and available resources;
- Prepare and Agree with Partners detailed Action Plan Schedule and Resources Plan by mid-September 2009
- Present to CDB Sub-Structures by end of September 2009
- Sub-Structure and Lead Partner Update provided to CDB – October 2nd 2009

Quarter 4 – October – December 2009

- Progress Implementation
- Review Resources and Budgetary Submission
- Update to CDB December 2009 Meeting

Role of Lead Partner Organisations in the Implementation of Actions	Role of Partner Organisations (Collaborating Partners) in Implementation of Actions
<ul style="list-style-type: none"> • Determine Schedule of Activity and provide overall direction and leadership on actions • Convene meetings of collaborating organisations and provide opportunities for participation • Determine the number, duration and location of meetings • Prepare Agenda and Minutes • Chair meeting or co-ordinate rotation of Chair • Create an environment where positive working relationships can be achieved • Get agreement on decisions required • Ensure other partners (collaborating partners) contribute agreed resources • Ensure progress in line with targets • Report back to the Community, Enterprise and Economic Development Unit, County Development Board and sub-structures as required. 	<ul style="list-style-type: none"> • Participate fully in the meetings convened by the Lead Partner. • Undertake share of duties in delivering actions and assist with minute taking, rotation of Chair as required. • Provide resources to the delivery of an action (either staff, financial, venues, expertise). • Report back to the Lead Partner or Community, Enterprise and Economic Development Unit as required.

CDB Support and Facilitation

Galway County Development Board is facilitated by Galway County Council, Community, Enterprise & Economic Development Unit. This Unit provides guidance and administrative support. CEED staff are assigned as point of contact for each Sub-Groups and Lead Partners. Staff participate directly in Project Teams as required.

Chair of Sub-Structure responsible for effective monitoring and operation of sub-structure meetings;

Lead and Partners provide staff and back up as required to progress Project Teams and Actions.

Further details contact: Community, Enterprise & Economic Development Unit - 091-476-400 bfcg@galwaycoco.ie or Eímear Dolan, Tel:091- 476506/087-7987738 edolan@galwaycoco.ie

See CDB Strategy and Action Plans: www.galway.ie / Services/ County Development Board / Publications