COMMUNITY PLANNING GOVERNANCE, OPERATING AND FINANCIAL FRAMEWORK

As at 1 September 2010
1. DUMFRIES AND GALLOWAY STRATEGIC PARTNERSHIP (16)

Dumfries and Galloway Council 5 Political Group Leaders
Chief Executive

Dumfries and Galloway Chief Constable

Constabulary

NHS Dumfries and Galloway Chair
Chief Executive

Private Sector 2 representatives

Regional Transport Partnership Chairman

Scottish Enterprise Regional Director South

Third Sector 2 representatives from Voluntary Sector
1 representative from Community Councils to be implemented when arrangements are in place for the democratic selection of a representative

Observer
Scottish Government 1 Director

Dumfries and Galloway Strategic Partnership is a partnership of agencies and organisations from the public, private, voluntary and community sectors that have an interest in Dumfries and Galloway. It is an unincorporated body. The aim of the Strategic Partnership is to work together 'to create an ambitious, prosperous and confident Dumfries and Galloway where people achieve their potential'.

Remit
- Set out a joint vision and high level outcomes for Dumfries and Galloway in the form of a Community Plan and Single Outcome Agreement
- Set out the contribution expected from partners towards delivering these outcomes
- Monitor and evaluate progress on agreed outcomes, and receive regular reports on these. Identify and agree corrective action where appropriate
- Identify and secure the resources necessary to achieve the agreed outcomes
- Influence the national agenda to secure the best outcomes for Dumfries and Galloway
- Co-ordinate joint Dumfries and Galloway responses on issues
- Adopt a way of working together which properly reflects and enhances the
governance arrangements of the partners

Criteria for Membership
- Appointed/Elected Members and/or most senior officials of organisations named as having a duty of Community Planning in legislation
- Representatives of Third Sector and private sector
- The organisations represented must have a strategic role in setting the agenda for the region
- The representatives must be able to commit funding and/or other resources to Community Planning
- Members may nominate a substitute

Chair/Vice Chair
- The Partnership will be chaired by the Leader of Dumfries and Galloway Council or, in the Chair’s absence, by the Vice Chair, the Chair of NHS Dumfries and Galloway
- In the event that the Chair and Vice Chair are not at the meeting, a Chair will be chosen by those present at the meeting

Meetings
- The Strategic Partnership will meet six times per year with the venue rotating between the membership organisations
- The quorum for the meeting will be seven members, representing at least four different member organisations/forums
- The Corporate and Community Planning Manager will ensure executive and administrative support
- Forward agendas will be outlined at each meeting and all members of the Board can request items for future reports
- Agendas will only include items of a strategic nature
- All meetings are open to any Community Planning partner to observe. All requests to be channelled through the Corporate and Community Planning Manager. Partners can contribute and speak at meetings by prior agreement with the Chair
- Decisions taken by the Strategic Partnership must be followed through by reports being submitted to the relevant partner agencies’ decision making system, e.g. for the Council, the relevant Council Committee

Decisions taken outwith meetings
There may be occasions when decisions are required to be taken between meetings. In such instances, the decision making will be delegated to the Executive Group in consultation with the Chair and Vice Chair and actioned by the Corporate and Community Planning Manager. The matter will be reported at the next Strategic Partnership meeting for homologation.

Voting
Consensus should be reached wherever possible. However in the event that the Partnership is unable to reach consensus in any matter a vote may be required.
- All members of the Partnership have equal status and where issues are to be voted upon, each member has one vote
- In the event of an even number of votes ‘for’ and against’, the Chair will have the casting vote
• Votes will be made by roll call and recorded in the minutes

Communication Channels
• Copies of agendas and reports will be available on the Community Planning website www.dumgal.gov.uk/communityplanning or from the Administrative Assistant Tel 01387 260332
• Agendas and reports will be circulated to the Partnership one week prior to the meeting
2. COMMUNITY PLANNING EXECUTIVE GROUP

Dumfries and Galloway Council
Chief Executive

Dumfries and Galloway Constabulary
Chief Constable

Dumfries and Galloway Fire and Rescue Service
Chief Fire Officer

NHS Dumfries and Galloway
Chief Executive

Remit

• To provide advice and guidance to the Strategic Partnership in its work programme and activities
• To ensure the delivery of the Strategic Partnership’s decisions, through the allocation of resources and decisions taken within the key public sector partners and through the work of inter-agency/sector Working Groups on specific tasks
• To ensure inter-agency/sector leadership development across partners

Criteria for Membership

• Senior Executive of the Council, NHS, Constabulary and Fire and Rescue Service

Meetings

• The Group will normally meet every quarter with meetings coinciding with Chief Officers meetings for Integrated Children Services, Child Protection Committee and Adult Protection Committee
• The Chief Executive DGC will chair the meetings
• The Corporate and Community Planning Manager will ensure executive and administrative support for the meetings

Communication Channels

• Agendas, reports and minutes will be circulated to the Group via the Chief Executives’ respective Personal Assistants
• Agendas and reports will be circulated to the Group one week prior to the meeting
• Minutes will be submitted to the Strategic Partnership for noting and published on the Community Planning website
3. FINANCIAL FRAMEWORK

(a) **Existing Resources**
The Strategic Partnership shall ultimately be accountable for ensuring that services operate in line with Best Value, and in line with the objectives of the Community Plan/Single Outcome Agreement.

Where resources are allocated by partners, and which are held by one agency on behalf of the Strategic Partnership, for example Telecare funding or delayed discharge monies, the Strategic Partnership shall be the body responsible for ensuring that such funding is utilised in line with any policy direction, prescribed guidance or recommendations from the Scottish Government. The Strategic Partnership shall also be responsible for ensuring that such funding is utilised to meet the agreed vision and Objectives as set out in the Community Plan/Single Outcome Agreement and Community Care Outcomes Framework.

(b) **Future Strategic Developments**
The Strategic Partnership shall be responsible for setting the strategic direction for partnership developments and projects across the Community Planning interface. As such, this means that where the Strategic Partnership agrees, Strategic Partnership members will recommend to their individual parent organisations how resources could be utilised in order to deliver on the shared strategic activity.

Whilst the Strategic Partnership has a role in making recommendations about how one organisation might look to deploy its resources, it has no authority to make decisions about how one organisation will spend its money outwith the framework set out in this paper.

Any new jointly planned, agreed and jointly resourced services shall operate within the framework of an operating agreement, and the Strategic Partnership shall be the body responsible for setting out the general outline of that agreement with the Executive Group charged with signing off the details using an agreed formula to guide respective allocations.

(c) **Financial Management**
Proposals for funding partnership activities will be prepared as part of the annual budgetary review, as advised by the respective Directors of Finance, and submitted to the Strategic Partnership. These discussions and agreements will be made in line with the financial and planning cycles. Where exceptional uplifts occur due to national policy or unavoidable circumstances, e.g. Agenda for Change, agreement on further increases will be reached on the basis of a reasonable and equitable division of costs, in line with the national responsibilities and accountabilities for each organisation.

(d) **Monitoring and Reporting**
Six-monthly financial reports, together with a performance and activity report from the managers of the services, will be presented to the Strategic
Partnership with reports to the host organisation, as required by the partnership agreement and the exigencies of the services.

(e) **Overspend/Underspend**

The service must be managed within resources allocated, as no budget manager has authority to spend outwith this resource. Cost pressures must be identified as early as possible and presented to the Strategic Partnership for consideration. Details of reasons for overspend, either actual or predicted, will be reported in quarterly financial monitoring data. The risks for managing any overspends or unavoidable cost pressures will be shared jointly between both parties.

Detailed reasons for underspends will be reported in quarterly financial data. Where significant underspends occur on a regular basis, it may be necessary for the partner organisations to consider whether the resource allocated to the service should be reviewed or if further developments are allowable.

(f) **Virements**

Where a budget holder is confident of remaining within budget, overall they have the authority to vire underspends from one area to another.

Any proposal to recurrently vire money from a supplies budget to a pay budget must be agreed by the Strategic Partnership.

(g) **Financial Regulations**

The services will operate within the host organisation’s Standing Financial Instructions and Scheme of Delegation. Internal and external audit reviews will be carried out in line with all other departments within the organisation. All employees must accord to these regulations and operate within the financial framework.
4. STAKEHOLDER GROUP

Age Concern
Barony College
Carbon Trust, Crichton
Careers Scotland
Communities Scotland
Community Council members (list available from DGC)
Crichton Development
Crichton Foundation
Crichton University Campus
D&G Chamber of Commerce
D&G Coalition of Disabled People
D&G College
D&G Disability Access Panel
D&G Seniors Forum
D&G Federation of Small Businesses
D&G Inter Faith Group
D&G International Women’s Network
D&G Multicultural Association
Forest Enterprise
Forestry Commission
GMB
Irvine Housing Association
Jobcentre Plus
LGBT Scotland
MPs, MSPs & MSYPs
National Farmers Union
Pension Service
Procurator Fiscal
Scottish Agricultural College
Scottish Children’s Reporter Administration
Scottish Environmental Protection Agency
Scottish Natural Heritage
Scottish Water
Skills Development Scotland
South West Scotland Community Justice Authority
Solway Firth Partnership
South of Scotland Alliance
South of Scotland European Partnership
Third Sector Forum members (list available through Third Sector Chair)
Unite
Unison
VisitScotland
Xchange Panel
Youth Strategy Executive Group
Remit

- Advise the Strategic Partnership on the key issues affecting Dumfries and Galloway and help set realistic targets by acting as a key consultative group for the Community Plan, Single Outcome Agreement and major policy developments
- Maintain effective communication with participants in the Group through an e-mail network with regular information and invitations and the development of interactive mechanisms
- Promote Community Planning principles, objectives and practices in the respective partner organisations
- Celebrate success and achieve consensus

Criteria for Membership

- Representatives must be senior officials/delegates from organisations that deliver a region wide service, or a voluntary/community group that offers an area wide perspective
- The representatives must be able to speak on behalf of their organisation and ensure a communications flow within their organisation

Meetings

- The Stakeholder Group will operate mainly as an e-network and will meet at least on an annual basis through an appropriate forum
- The Corporate and Community Planning Manager will ensure executive and administrative support

Communication Channels

- Papers relating to forthcoming and previous events will be available on the Community Planning website [www.dumgal.gov.uk/communityplanning](http://www.dumgal.gov.uk/communityplanning) or from the Administrative Assistant Tel 01387 260332
- Any events and key issues will be reported to the Strategic Partnership
5. LOCAL RURAL PARTNERSHIPS (LRPs)

Annandale and Eskdale
Chair: Vacant
Vice Chair: Jamie Ferguson, Principal Officer Community Services
Support: Partnership Support Officer

Nith
Chair: Alan Thomson, Depute Director, Dumfries and Galloway Arts Association
Support: Partnership Support Officer

Stewartry
Chair: Sharon Walker, Public Health Practitioner, NHS Dumfries and Galloway
Support: Partnership Support Officer

Wigtown
Chair: Julie Currie, Public Health Practitioner, NHS Dumfries and Galloway
Support: Partnership Support Officer

Remit
- Provide effective links between strategic policy development and planning with frontline agencies involved in putting policies into practice
- Support customers, citizens and communities in identifying their social, health, economic, environmental and cultural needs
- Improve existing arrangements for local Community Planning
- Rationalise and revitalise existing local partnerships
- Lead the way in putting into practice a scheme of community consultation and participation, to improve on existing practice
- Set up an effective working partnership with Local Area Committees, Local Health Partnerships and the Community Health Partnership, as a means of agreeing local priorities in service and policy development
- Develop an Area Action Plan, which identifies local activity that contributes to the Community Plan and Single Outcome Agreement

Criteria for Membership
- The Local Rural Partnerships will include representatives who live or work in the geographic area covered by the Partnership
- Representatives from agencies will be at local operational level
- Representatives from all groups will be at local operational level
- The Chairperson will be appointed by the Partnership

Meetings
- Local Rural Partnerships will meet at the frequency each determines but at least three times each year
- Meeting venues will move around the geographic area covered by the Partnership
- Any member of the LRP can request agenda items to be included
- The Council’s Area Managers will provide professional and secretariat support for the LRPs
Communication Channels

- Agendas, reports and minutes will be available from the Community Planning website [www.dumgal.gov.uk/communityplanning](http://www.dumgal.gov.uk/communityplanning)
- Agendas and reports will be circulated by the LRP one week prior to the meeting
- Minutes or reports of events will be circulated to the Stakeholder Group for information
- The LRP will present a monitoring report on its progress to a meeting of the Strategic Partnership once a year
- The LRP will produced update reports for the relevant Council Area Committee as appropriate
- There will be regular dissemination of information about strategic developments to the LRPs
6. THEMATIC AND STRATEGIC FORUMS AND PARTNERSHIPS CONTRIBUTING TO THE COMMUNITY PLAN AND SINGLE OUTCOME AGREEMENT

Alcohol and Drugs Partnership  
Chair: Patrick Shearer, Chief Constable  
Support: Lead Officer Substance Misuse Team

Area Tourism Partnership  
Chair: Joan Mitchell  
Support: Visit Scotland

Community Health and Social Care Partnership  
Chair: Keith Warford  
Support: Head of Strategic Planning, Commissioning and Performance

Community Safety Partnership  
Chair: Councillor Ian Blake, DGC  
Support: Principal Policy Officer Community Safety, DGC

Domestic Abuse and Violence Against Women Partnership  
Chair: George Graham, Deputy Chief Constable  
Support: Development Officer Domestic Abuse, DGC

Integrated Children’s Services  
Chair: Gavin Stevenson, Chief Executive, DGC  
Support: Integrated Children’s Services Co-ordinator, DGC

Lifelong Learning Partnership  
Chair: Tony Jakimciw, Principal D&G College  
Support: Community Learning and Development, DGC

Local Economic Forum  
Chair: Mike Keggans  
Support: Group Manager Economic Regeneration, DGC

Road Safety Partnership  
Chair and Support: Gerry Campbell, Deputy Chief Fire Officer, Fire and Rescue Service

Local Social Economy Partnership  
Chair: Rotates at each meeting  
Support: Principal Economic Regeneration Officer, DGC

Local Housing Forum  
Chair: Councillor Ian Carruthers  
Support: Operations Manager Strategic Housing and Commissioning, DGC

Remits and operating arrangements are as agreed by the organisations to whom
these bodies are accountable.

7. COMMUNITY PLANNING THEMATIC WORKING GROUPS

Diversity
Joint Chair: Grace Cardozo LGBT Youth Scotland/Ken Carew Dumfries and Galloway Interfaith Group.
Support: Policy Officer DGC

Poverty, Inequality and Deprivation
Chair: Irene Mungall,
Support: Policy Officer, DGC

Remits agreed and monitoring undertaken by the Executive Group

Communication Channels
Papers and minutes are circulated to members of the Groups
8. COMMUNITY PLANNING CENTRAL WORKING GROUPS
Support is provided by the Corporate and Community Planning Unit unless otherwise stated.

Communications
Chair: Communications Manager, DGC

Compact
Chair: Third Sector Representative (The Bridge Dumfries & Galloway)

Demographic
Chair: Director of Public Health, NHS D&G

Efficiency Group (Shared Services)
Lead: Director of Finance, NHS D&G
      Director Support Services, DGC
Support: Efficiency and Productivity Manager, NHS D&G
        Business Transformation Manager, DGC

Performance Management
Chair: Corporate and Community Planning Manager

Public Involvement Working Group
Chair: Neil Johnson
Support: Public Involvement Co-ordinator, NHS D&G

Training
Chair: Peter Ross

Communication Channels
Papers and minutes are circulated to members of the Groups
9. COMMUNITY PLANNING CORE SUPPORT TEAM

Remit
To ensure effective operational arrangements, particularly in relation to co-ordination between different groups and organisations and information sharing

Criteria for Membership
- Partnership Support Officers or appropriate representative of Area Management Team; Policy Officer (Corporate and Community Planning Unit); identified strategic community planning resource from Constabulary, Fire and Rescue Service and Third Sector Forum.

Meetings
The Corporate and Community Planning Unit will provide written materials to assist communication

- Corporate and Community Planning Manager or Policy Officer representative from the Corporate and Community Planning Unit will chair the meetings with the Community Planning Administrative Assistant providing administrative support
- Meetings will be by video conferencing whenever appropriate

Communication Channels
- Agendas and minutes are circulated to the Team and copied to the Area Managers
Thematic and strategic forums and partnerships contributing to the Community Plan and SOA
- Alcohol and Drugs Partnership
- Area Tourism Partnership
- Community Health and Social Care Partnership Board
- Community Safety Partnership
- Domestic Abuse and Violence Against Women Partnership
- Integrated Children’s Services
- Lifelong Learning Partnership
- Local Economic Forum
- Local Housing Forum
- Local Social Economy Partnership
- Road Safety Partnership

Community Planning Thematic Working Groups
- Diversity
- Poverty, Inequality and Deprivation

Central Working Groups
- Communications
- Compact
- Demographic
- Efficiency Group (Shared Services)
- Performance Management
- Public Involvement
- Training

Local Rural Partnerships
- Annandale and Eskdale
- Nith
- Stewartry
- Wigtown

Community Planning Thematic Working Groups

Stakeholder Group

Dumfries and Galloway Strategic Partnership

Community Planning Executive Group