Compact Strategy Action Plan 2008-13
Compact principles

The Edinburgh Compact Agreement is based on a grouping of underpinning principles, these are:

- Transparency
- Accountability
- Communication
- Equity and
- Respect between partners.

While these have worked well and partners consistently demonstrate compliance, in this new action plan the following foundation principles to reflect both experience and maturity now apply as follows:

- Transparency
- Accountability
- Accurate communication
- Equity
- Respect and
- Fairness across partners.
The following action plan is proposed for progress and recognises a range of strategic issues which will impact and potentially alter the action plan. Of particular significance are:

**Strategic influences**

The current and forthcoming period is reflective of a backdrop for change, where there has been:

- altered political priorities in both national and local settings
- installation of a refreshed City Community Plan
- the creation of Neighbourhood Partnerships and
- particular pressure arising from budget limits across the respective partners, and the search for operational and financial efficiencies.

**Changing public service landscape**

The following has most recently been highlighted as concerns:

- development of the National Concordat and the Single Outcome Agreement (SOA)
- potential for a reduction in social capital
- pace of change and impacts upon services and vulnerable clients
- threats to the continued viability and increasing costs for organisations across sectors
- investment levels and sustainability
- future arrangements for (previously) ring-fenced funds, for example Changing Children’s Services, Community Regeneration Funds, Supporting People etc. and
- national changes around enterprise, community regeneration, and cultural and sporting policy dimensions.

**A Compact for the future**

In considering achievements of the Compact Strategy, the Board of the Compact Partnership has signalled an intention to refresh the first Compact Strategy (2004-9) to reflect:

- its contribution to the City Community Plan strategic priorities
- improving relations with other Strategic Partnerships – in particular cultural, health, sustainable development, regeneration and the wider city region
- improved partnership engagement on climate change and community safety
- more focussed relations with Neighbourhood Partnerships and
- engagement in strategic projects.
## Developing Inclusive Policy and Decision Making

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<tr>
<th>Outcome</th>
<th>Output Targets</th>
<th>Lead Responsibility</th>
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<tbody>
<tr>
<td><strong>1. Identify and develop social value at city and neighbourhood levels</strong></td>
<td>• Agree core components of social value and key indicators for the measurement of social value</td>
<td>Compact Partnership</td>
<td>• % or numbers of organisations identifying contribution to social value</td>
<td>December 2009</td>
<td>Track numbers of organisations gathering evidence and use existing reporting for % increase in social value indicators</td>
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<td>• % or numbers of organisations reporting increased contribution to social value</td>
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<td></td>
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<td>Compact Partnership</td>
<td>• % or numbers of organisations submitting profile information</td>
<td>January 2009</td>
<td>Bi-annual survey/focus groups</td>
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</table>
| 2. Develop a comprehensive profiling of the city’s third sector | • Gather profile information from organisations  
• Establish baseline information | Compact Partnership | • % of organisations identifying use by equalities communities | | |
| | | | | | |
| 3. Active Citizenship is advanced | • refresh the City Volunteering Strategy  
• Examine additional opportunities | Compact Partnership/VCE (i-GIVE) | • % or number of increase in volunteering opportunities and take-up  
• Quality and impact of the volunteers’ experience is improved | March 2010 | Survey of volunteers/volunteer involving agencies |
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<td><strong>Action i.e. tasks and activities</strong></td>
<td><strong>Observable and measurable (qualitative and quantitative)</strong></td>
<td><strong>How will effectiveness be measured?</strong></td>
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<td><strong>4. Create a central point for communications through the Compact website complemented by (Compact branded) forecasting briefings by all partners</strong></td>
<td>• Agree core areas of communication to be covered and pilot process with 10 key organisations</td>
<td>Compact Partnership/EVOC</td>
<td>• % or numbers of partners using communications point</td>
<td>April 2009</td>
<td>Annual review of effectiveness/impact of communications point</td>
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<td>• Promote single communications point</td>
<td></td>
<td>• % or numbers of organisations reporting increased access to, and increased understanding of range of information</td>
<td>April 2010</td>
<td>Database Survey</td>
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<td>• Establish annual timeline for core partner briefings</td>
<td>Sustainable Development/Community Safety/Neighbourhood/Cultural Partnerships</td>
<td>• increased awareness of public policy developments and stakeholder impacts</td>
<td>Ongoing/as required</td>
<td>Database Survey</td>
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<td>• Incorporate sections on Environmental Sustainability and Climate Change, Community Safety, Culture and Sport, Neighbourhood Partnerships, Community Engagement, Mainstreaming Equalities and other areas as required.</td>
<td>Compact Partnership</td>
<td>• % of organisations reporting increased understanding of the third sector connections with key city issues</td>
<td>April 2009</td>
<td>Database Survey</td>
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<td>• Develop minimum standards on communication in particular for occasions of significant changes to public policy and which substantially affect partner relations.</td>
<td></td>
<td>• % of organisations who use the formal process for notification of changes in status on policy or resourcing matters</td>
<td>April 2010</td>
<td>Database Survey</td>
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| 5. Improve engagement with the Compact | • build upon protocols for involvement in strategy, policy development and consultation  
• bring together key third sector networks/forums and groupings  
• consult on the effectiveness of the Compact | Compact Partnership | • % or number of organisations actively involved in aspects of the Compact increases  
• % or number of additional organisations engaging with Compact increases  
• Impacts and outcomes of Compact are clear, specific and understood by organisations | April 2010 | Bi-annual survey |
| 6. Improve joint working relations on funding | • Refresh the City Funding Strategy Compact Partnership | • % actions achieved  
• % partners utilising new arrangements  
• % of organisations using the Multi-Equalities Scheme as part of the quality assurance | April 2011 | Survey of funded groups and funders  
% efficiencies achieved and % improved satisfaction |
| 7. Establish the Compact role in conflict resolution | • Explore feasibility of ombudsman/mediation function Compact Partnership | • % settlement of dispute(s) | April 2011 | % level of satisfaction and effectiveness for parties/stakeholders concerned |
## Advance the City Community Plan Strategic Objectives

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| 1. Promote and support Investment in Prevention and Care Services, Health Improvement & Social Inclusion through strengthened links with partners, key groups and interested parties | • Provide funded organisations with a single named point of contact in contact in the NHS  
• Establish clear routes of engagement for strategy and funding decisions  
• Work with NHS to provide transparent routes for 2009/10 funding cycle  
• Establish clear links to (thematic) strategic forums and networks | Compact Partnership/ Community Health Partnership/ NHS Lothian | • % or number of organisations with named contact  
• Organisations report clear understanding of routes of engagement and these are used effectively  
• % or number of groups that effectively engage | November 2008 ongoing | Bi-annual survey  
% of satisfaction and improvement |
| 2. Promote and support For Environmental Sustainability and Climate Change through helping to progress the Edinburgh Partnership Climate Change Statement of Intent | Develop projects which promote:  
• awareness of climate change issues amongst Management Groups, staff, volunteers and service users  
• reduced greenhouse gas emissions  
• adaptation to the impacts of climate change | Compact Partnership/ Sustainable Development Partnership | • % or number of groups that report increased awareness  
• % or number of groups that report changes to practice as a direct result of awareness raising projects  
• Present reports related to this objective reflecting progress achieved by stakeholders | November 2008 ongoing | % contribution to advancing environmental sustainability across all partners in particular social economy organisations  
Measure % reduction target in key areas for third sector overall, by sub-sector or groups | Bi-annual survey |
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| **2. Promote and support For Environmental Sustainability and Climate Change through helping to progress the Edinburgh Partnership Climate Change Statement of Intent** | • reduced energy use  
• minimised waste  
• green travel  
• Commission specific projects, initiatives and research | |  | Bi-annual survey  
% of satisfaction and improvement |
| **3. Promote and support Sustainable Economic Growth through work with partners to reduce social, health and economic inequality** | • Refresh the Social Enterprise Strategy  
• Examine further opportunities for the social economy and Edinburgh Social Economy Partnership to improve collaborative practice | Compact/ Social Economy Partnership | • % or numbers of organisations identifying contribution to social economy  
• % or numbers of organisations reporting increased contribution to social economy  
• % or number of organisations reporting improvement in social, health and economic inequality in their service users | April 2009  
% new social enterprises created  
% continuing social enterprises and promotion events  
% increase of sustainable income from trading |
| **4. Promote third sector interests in the formation of the Single Outcome Agreement 2009 and others thereafter** | • Participate in the development and formation of SOA 2009/10  
• Provide support and capacity to enable engagement | Compact Partnership/ Edinburgh Partnership | • % contribution towards city’s key outcomes and reporting on national and local service benefit indicators | August 2008 ongoing  
Submission of information/ % achievement of outcomes to city reports |
## The Compact, Strategic and Neighbourhood Partnerships

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<td><strong>1. Continued efforts to build the capacity for third sector interests to engage</strong></td>
<td>• Resourcing and support to third sector</td>
<td>EVOC/CEC</td>
<td>• % continued effective engagement by third sector bodies</td>
<td>2008 ongoing</td>
<td>Bi-annual survey</td>
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<td><strong>2. Clarify relationship between Compact and Neighbourhood Partnerships and how these can work together effectively</strong></td>
<td>• Work with Neighbourhood Partnerships to establish formalised relationship</td>
<td>CEC/Compact</td>
<td>• % improved collaboration</td>
<td>August 2008</td>
<td>Bi-annual survey</td>
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<td>• Examine options for pilot projects</td>
<td>and Edinburgh</td>
<td>• % improved communication and knowledge and awareness</td>
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<td>Partnerships</td>
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<td><strong>3. Review the membership and administration support functions of the Compact Partnership</strong></td>
<td>• Identify appropriate core and ‘flexible’ membership in line with Compact action planning</td>
<td>Compact Partnership</td>
<td>• % of membership attendance in Partnership and Working Group business</td>
<td>April 2010</td>
<td>Annual reporting of partner/ member engagement</td>
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<td><strong>4. Active participation in the Scottish Futures Trust initiative as it develops</strong></td>
<td>• Participation in joint working group when proposals are developing</td>
<td>CEC</td>
<td>• % efficiencies achieved across single access related services</td>
<td>2008 ongoing</td>
<td>In line with Scottish Futures Trust initiative</td>
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